



October 11, 2013

Medicaid Innovation and Reform Commission
201 North 9th Street
General Assembly Building
Richmond, Virginia 23219

To the honorable members of the MIRC:

It is with the highest level of desire for a reform of the delivery of healthcare services in the Commonwealth that I am writing to express my hope that you will elect to move forward with the expansion of Medicaid services in the state of Virginia. It is my view that the expansion of Medicaid in the Commonwealth of Virginia will represent the right decision from a health policy perspective, business and economic development standpoint as well as the right moral and ethical decision to be made.

Respectfully yours,

A handwritten signature in black ink that reads "Jason Azar". The signature is written in a cursive, flowing style.

Jason Azar
Chief Financial Officer